



Tesco Stores Ltd  
New Tesco House  
Delamare Road  
Cheshunt  
Herts  
EN8 9SL

8<sup>th</sup> January 2015

Dear Mr Howarth,

I wanted to write to update you on our planned new store off Cherryfield Drive in Kirkby.

As you will have read in the media, our performance as a business has fallen significantly short of where we would want it to be. As a result the financial resources we have available for new investment are severely constrained and we have had to critically review all current and future investment decisions.

My absolute imperative has to be to protect the future of our business for the c. 300,000 colleagues we employ in communities all over the UK. In recent weeks we have had to face up to some very tough decisions which affect many hard-working people. I don't do that lightly and so it is with a heavy heart that I am announcing today that we are unable to proceed with 49 new planned store developments across the country, including our planned store in Kirkby.

I am very sorry that we have not been able to deliver the investment that we intended and had promised to the community. I know this news will be a real disappointment to many people in your community and we are extremely grateful for the support we have received for our plans. I would like to thank you personally for your support for the project over several years. We have welcomed the collaborative approach that you, Knowsley MBC and many in the community have taken over a significant period of time and are grateful for the patience that has been shown.

I am very aware of the importance of the site to the local community and I am determined that we will work closely with you and Knowsley Council to find the right solution for your community. We will continue to upgrade the town centre and fully recognise that Kirkby still holds substantial potential for regeneration in which our former store site will play a major part.

My team will be in touch with you via phone call over the course of the coming days to answer your questions.

If I can be of any further assistance, please do let me know.

Yours sincerely

A handwritten signature in black ink that reads "Dave Lewis". The signature is written in a cursive style with a long horizontal line extending to the left of the name.

**Dave Lewis**  
**Chief Executive Officer**

